#### Systems Analysis & Design

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## Course Textbook: Systems Analysis and Design With UML 2.0

An Object-Oriented Approach, Second Edition

Chapter 14: Construction

Chapter 15: Installation and Operations



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## **Key Concepts**

- Be familiar with the system construction process.
- Understand different types of tests and when to use
- Understand how to develop documentation.



## **Managing Programming**

- Assigning Programmers
- Coordinating Activities
- Managing the Schedule



## **Coordinating Activities**

- Regular Project Meetings
- Follow standards
  - File naming (eg. version control)
  - Forms to be completed
  - Programming guidelines
- Coordinate traceability of implementation to requirements



# **Avoid Implementation Mistakes .....such as...**

- Research-oriented development
- Using low-cost personnel
- Lack of code control
- Inadequate testing



## **Designing Tests**

- 1. Unit tests
- 2. Integration tests
- 3. System tests
- 4. Acceptance tests



#### 1. Unit or Class Tests

- Focus on a *single* unit the *class* 
  - Black-box Testing
  - White-box Testing



## 2. Integration Tests

- How a set of classes work together
- Classes pass unit tests first
- Interface testing
- Use-Case Testing
- Interaction Testing
- System Interface Testing



## 3. System Tests

- Requirements
- Usability
- Security
- Performance
- Documentation



## 4. Acceptance Testing

- Alpha
  - Conducted by users to ensure they accept the system
- Beta
  - Users use real data, not test data



### **Developing Documentation**

- System Documentation
  - Produced by systems analysis and design process
  - Automate documentation for classes and methods
- User Documentation
  - User Manuals
  - Training Manuals
  - Online Help Systems



# Online Documentation **Strengths**

- Facilitates searching
- Same information can be presented in different formats
- Provide interaction with users using links or "tool-tips"
- Less expensive to distribute



## **Designing Documentation Structure**

- Table of Contents
- Navigation Controls lead user to Documentation topics
- How to perform certain tasks
- Definitions of important terms



## **Develop User Documentation**

- Reference Documents for web interface and system management components
  - Help topics
- Documentation Component
  - Table of Contents
  - Index
  - Find or search
  - Links to definitions



#### **Installation**

- Be familiar with the system installation process.
- Understand different types of conversion strategies and when to use them.
- Understand several techniques for managing change.
- Be familiar with post-installation processes.

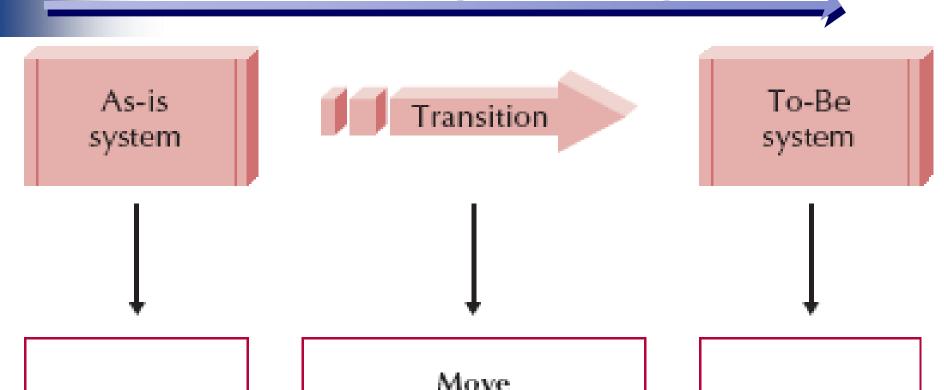


## **Key Ideas**

- Transitioning to new systems involves managing change from pre-existing norms and habits.
- Change management involves:
  - Unfreezing -- loosening up peoples' habits and norms
  - Moving -- transition from old to new systems
  - Refreezing -- institutionalize and make efficient the new way of doing things



## **Implementing Change**



Unfreeze Analysis and design Migration plan:

- Technical conversion
- Change management

Refreeze Support and maintenance



#### **CONVERSION**



## **Conversion Styles**

#### Direct conversion

The new system instantly replaces the old

#### Parallel conversion

systems are used. The old is abandoned when the new is proven fully capable



#### **Conversion Location**

#### Pilot conversion

 One or more locations are converted to work out bugs before extending to other locations

#### Phased conversion

Locations are converted in sets

#### Simultaneous conversion

All locations are converted at the same time



#### **Conversion Modules**

### Whole system conversion

All modules converted in one step

#### Modular conversion

When modules are loosely associated, they can be converted one at a time



Systems Analysis and Design

#### CHANGE MANAGEMENT

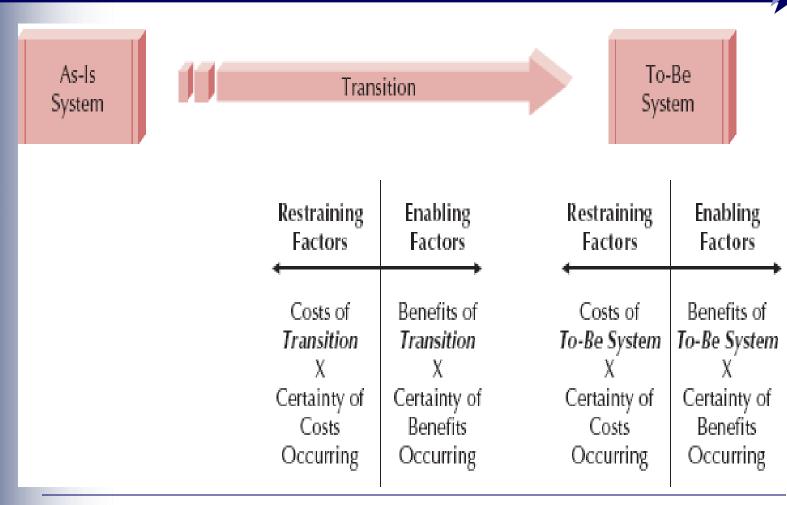


# Understanding Resistance to Change

- What is good for the organization, is not necessarily good for the individuals who work there
- Cost versus benefit of transition as well as of to-be system
- Adapting to new work processes requires effort, for which there may be no additional compensation



# **Costs and Benefits of Change**





## **Training**

- Every new system requires new skills
- New skills may involve use of the technology itself
- New skills may be needed to handle the changed business processes



## POST-IMPLEMENTATION ACTIVITIES



# Institutionalization of the System

#### Provide support

Assistance in using the system

#### Provide maintenance

- Repair or fix discovered bugs or errors
- Add minor enhancements to provide added value

#### Assess the project

- Analyze what was done well
- Discover what activities need improvement in the future



## **Types of System Support**

- On-demand training at time of user need
- Online support
  - Frequently asked questions (FAQ)
- Help desk
  - Phone service for known issues
  - Level 2 Support



## System Maintenance

System maintenance is the process of refining the system to make sure it continues to meet business needs



### **Sources of Change Requests**

- Operations group problem reports (bugs)
- User requested enhancements
- Other system development projects
- Changes in underlying systems
- Organization strategy changes



## **Summary (Construction)**

- Assign programmers and coordinate their activities
- Plan for the testing of all aspects of the application
- Write the documentation for both the systems side and the user aspect



## Summary (Installation)

- Conversion is the technical process of replacing the old system with the new one. Designers select the method, timing, and location of the conversion process.
- Change management is aimed at helping system users to adopt the new system and use it productively



## Summary (Operations)

Post implementation activities provide on-going support to users, include training people to use the system and provide participants in the development process the opportunity to learn and grow from their experiences

